



## Annual Report 2015-2016



Every day, seniors across Los Angeles seek access to vital healthcare services.  
They crave human interaction, forging vibrant relationships with friends both old and new.  
They yearn for intellectual stimulation – to gain knowledge and share wisdom  
that keeps them sharp, agile, and astute.  
They long for physical engagement, helping bodies stay active, nimble, and young.  
They desire spiritual connection, a tie to heritage and tradition  
that links them to meaningful community.

**Every day, seniors need critical support.**

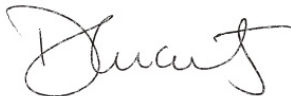
**They find it at the Jewish Home.**

## A LETTER FROM THE CHAIR

At the Jewish Home, our mission – excellence in senior care reflective of Jewish values – is also our mantra, a way of looking at the world. For over a century, we have pursued excellence in everything we do, and 2016 saw a continuation of that historic trend.

This year, we maintained a high caliber professional staff – a team of people possessing an excellent combination of skill, experience, and compassion. We also fine-tuned our facilities, building new and renovating existing indoor and outdoor spaces. In addition, we grew the programs and services that have long made the Jewish Home the gold standard in senior care. We accomplished this in an innovative way, working to create a model that will ultimately be self-supporting so we are able to leave a lasting legacy for future generations.

Another defining feature of the Jewish Home's excellence this year was the collaboration that kept us moving forward – the shared commitment of our supporters to fostering an environment where seniors are able to thrive. I am grateful to each of you for your dedication and generosity in this endeavor. Working together, we honored our elders and strengthened the fabric of our community.



David Swartz  
Chair, Board of Directors



## A LETTER FROM THE CEO-PRESIDENT

Our theme at the Jewish Home in 2016 was more: serving greater numbers of seniors with expanded programs and services that touched nearly every aspect of their lives. We did it through a relentless focus on innovation. This included identifying unique approaches to senior care by leveraging philanthropic investment and community partnerships to achieve measurable results.

It takes hands, hearts, and minds to build a vision. This year, we have been extremely fortunate on all fronts. The donors, staff, board members, volunteers, and others who make the Home such an extraordinary place continued to give their time, talent, and resources. The result was that seniors throughout our city and beyond were able to take advantage of everything the Home has to offer.

With our emphasis on Connections to Care, we made access easier than ever before. This allowed seniors the flexibility to find appropriate care on demand. We also grew our physical footprint, bringing signature Jewish Home services to West Los Angeles with the Gonda Healthy Aging Westside Campus in Playa Vista.

This year, the excitement about our progress was palpable, and you were the reason it was possible. Thank you from all of us at the Jewish Home. We are indeed fortunate to have you as a treasured member of our family.



Molly Forrest  
Chief Executive Officer-President





“ Here at the Home I have great medical care. How lucky I am!

*Ben Weisel*  
Resident

”

## ADVANCING QUALITY CARE

The Jewish Home stood apart in 2016, achieving fresh distinction as a national leader in the provision of senior care. Our groundbreaking emphasis on convenient and easy-to-access community-based services broadened our ability to serve an increasing population of seniors, wherever they live. We helped them through:

- **Jewish Home Care Services**, offering a full spectrum of restorative services in the individual's home
- **The Ida Kayne Transitional Care Unit (TCU)**, helping seniors recover from an illness, injury, medical procedure, or acute hospital stay through short-term rehabilitative care
- **The Brandman Centers for Senior Care**, a Program of All-inclusive Care for the Elderly (PACE) – offering adult day healthcare, primary and specialty medical care, vision and dental care, medications, physical therapy, occupational therapy, speech therapy, transportation, acute care, and home healthcare
- **Care Transitions**, improving the coordination of Medicare fee-for-service members following a hospital admission
- **The Auerbach Geriatric Psychiatry Unit**, focusing on assisting people who are experiencing stressful mental or emotional challenges that require intensive, short-term acute hospital psychiatric care
- **Jewish Home Center for Palliative Medicine**, featuring comprehensive pain and symptom management for adults with serious, chronic, or life-limiting illness
- **Skirball Hospice**, providing adults with a life-limiting illness compassionate end-of-life care including pain management, medical equipment, supplies, and personal care
- **Fountainview at Eisenberg Village**, a Continuing Care Retirement Community (CCRC) designed for active independent senior living
- **Residential care**, serving independently mobile and mentally alert seniors with meals, medication management, social services, chaplaincy, fitness, recreational activities, educational programs, and transportation

- **Skilled nursing services**, stabilizing and improving seniors' health by providing Alzheimer's care, short-term rehabilitative care, minimal care, moderate care, and total assistance care
- **The Goldenberg-Ziman Special Care Center**, designed to provide exceptional skilled nursing care for patients with Alzheimer's disease and age-related dementia

This year, we worked hard to meet the needs of seniors today as we simultaneously prepared for what comes tomorrow. To that end, in 2016 we envisioned new projects that will be self-sufficient or even add revenue, further fueling our growth and our capacity to serve.

- Our vision of a Jewish Home on L.A.'s Westside finally became a reality. **The Gonda Healthy Aging Westside Campus** offers apartments for assisted living and memory care, priority access to skilled nursing care, and Fountainview at Gonda Westside, a Continuing Care Retirement Community (CCRC).
- On our **Grancell Village** campus, we moved ahead with plans for the Polak Family Memory Care Building and the Bagno Towers, paving the way for services including assisted living, memory care, a community clinic, and more.
- At **Eisenberg Village**, we continued development of the indoor/outdoor Shapiro Family Internet Café in the Pepp Center.
- Our plans for the new **Hirsch Family Campus** in the San Fernando Valley include low-income housing, a new Brandman Centers for Senior Care (BCSC), a Program of All-inclusive Care for the Elderly (PACE), and the Jewish Home's award-winning Annenberg School of Nursing.



The Home adds a few extra years to your life.

*Ernest Braunstein*  
Resident





We are extremely proud to be supporters of the Home.

Joan & Shelly Steier  
Donors

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& Mortuaries

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The Estate of Cynthia Figen  
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*\*of blessed memory*

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 Marilyn & David Williams

*\*of blessed memory*



“The library gives me so many more choices and so much enjoyment!”

*Sylvia Gladstein*  
 Resident



“ If someone is in need of rehab care, they should come to the Jewish Home.

Fernando Carillo  
Patient ”

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*\*of blessed memory*



“ Be a strong advocate for  
those you care for. ”

*Monien Ibarra, LVN  
Graduate of Annenberg School  
of Nursing and Jewish Home  
Employee*

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## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	8/31/14	8/31/15	8/31/16
<b>ASSETS (amounts in thousands)</b>			
Current Assets	\$39,783	\$41,652	\$52,162
Contributions receivable	16,898	21,990	19,652
Property, plant & equipment, net	177,474	224,483	288,427
Assets held in trust for residents	613	512	428
Assets limited as to use	143,319	96,038	23,572
Other long-term assets	42,390	42,0180	41,139
<b>TOTAL ASSETS</b>	<b>\$420,477</b>	<b>\$426,937</b>	<b>\$425,380</b>
<b>LIABILITIES (amounts in thousands)</b>			
Current liabilities	\$23,808	\$28,705	\$39,755
Refundable advance fees and deferred revenue	52,068	52,841	51,875
Asset retirement obligation	724	728	727
Resident funds	613	512	428
Fountainview deposits	13,511	14,913	15,074
Long-term debt	237,605	234,070	230,417
Other long-term liabilities	7,852	12,451	5,256
<b>TOTAL LIABILITIES</b>	<b>336,181</b>	<b>344,220</b>	<b>343,532</b>
<b>NET ASSETS (amounts in thousands)</b>			
Unrestricted	48,729	41,991	44,108
Temporarily restricted	25,122	30,072	27,245
Permanently restricted	10,445	10,410	10,495
<b>TOTAL NET ASSETS</b>	<b>84,296</b>	<b>82,473</b>	<b>81,848</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$420,477</b>	<b>\$426,693</b>	<b>\$425,380</b>

## STATEMENT OF ACTIVITIES

	amounts in thousands		
	8/31/14	8/31/15	8/31/16
Patient service revenue	\$89,609	\$95,019	\$109,633
Unrestricted contributions and net assets released from restriction and used for operations	18,064	15,954	14,947
Temporarily & permanently restricted contributions, net of net assets released from restriction and used for operations	(4,573)	5,231	(2,677)
<b>Total revenue</b>	<b>103,000</b>	<b>116,204</b>	<b>121,903</b>
Nursing, medical and dietary	48,771	51,189	58,713
Other general operating	48,784	52,904	49,539
Fund-raising	2,398	2,263	2,552
Debt financing costs	7,615 *	4,139	4,091
Depreciation and amortization	7,067	7,532	7,633
<b>Total expenses</b>	<b>114,635</b>	<b>118,027</b>	<b>122,528</b>
<b>Revenue in excess of (less than) expenses</b>	<b>(11,635)</b>	<b>(1,823)</b>	<b>(625)</b>
<b>Change in net assets</b>	<b>\$(11,635)</b>	<b>\$(1,823)</b>	<b>\$(625)</b>

\*includes debt refinancing costs of \$3,230

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